2024 STEP Guernsey

# AI and the Future of Work

The need for a transformation mindset

Callum McCutcheon June 2024



Introduction

## Slido

How developed do you feel your organisation's AI strategy is?

2

When you think about AI in the context of your organisation, what word first comes to mind?



Introduction



# PwC's Global CEO Survey 2024

45%

think their current business will **not be viable** in 10 years time

64%

expect GenAI will increase employee efficiency in the **next 12 months** 

50%

expect **more disruption** in the next 3 years than the previous 5

Research

# PwC's AI Jobs Barometer 2024

4.8x

higher growth in labour **productivity** in Al-exposed sectors

27%

**lower job growth** in Al-exposed occupations (though jobs still growing overall)

25%

wage premium for workers with Al skills

Research

### PwC's Workforce Hopes & Fears Survey 2023

33%

of CI workers often or usually find their workloads **unmanageable** 

67%

of CI workers are **not confident** that their bosses will support them to develop digital skills

50%

of CI workers are **unclear** how AI will affect their jobs or what skills they need for the future



## Setting the flywheel in motion

# All industries can benefit from the value created by generative Al.

By prioritising GenAl deployments through the flywheel concept, businesses can focus on efforts that will accelerate that value creation over time.

In summary:

- Think about **reinvention** not just marginal change
- Get governance right responsible Al
- Deliver with a human-led approach
- Take the opportunity to learn
- Find the **patterns** to re-use and scale



Methodology

# Finding patterns

GenAl models can generate value in different ways. Identifying patterns of use can help decide where to focus efforts.

In the private wealth sector for example we see opportunities for:

- Legal document and report generation
- Augmented investment advice and research
- Improved client experience through greater personalisation
- Faster technology development through code generation
- Enhanced compliance functions via interactive agents and automated processing

Net-new creation	33%
Augmentation	21%
Transformation	19%
Dialogue	14%
Deep retrieval	12%
Summarisation	2%

## PwC's Responsible AI Toolkit

Strategy	Control	Responsible Practices	Core Practices
Data & AI Ethics	Governance	Interpretability	Problem Formulation
Policy & Regulation	Compliance	Sustainability	Standards
	Risk Management	Robustness	Validation
		Bias & Fairness	Monitoring
		Security	
		Privacy	
		Safety	

# Taking action on Responsible AI

#### Define a vision and strategy

Set guiding principles and identify use cases. Build a roadmap.



# Revamp policies and procedures

Respond to new risks (e.g. Cyber), develop an approach to building trusted solutions.

### Watch regulatory landscape

Guidance is evolving. Keep up to date with the latest developments.

# 5

### Monitor third parties

Understand which of your vendors use GenAl and your related exposure.



### Equip stakeholders for use

Teach your teams how to use GenAI and help them understand the risks.



Conclusion

### Key takeaways

#### Get governance right

Be clear who's responsible for AI and it's adoption within your business. Consider and respond to the risks, but don't stifle progress. Use governance to think holistically.

#### Experiment

Empower your teams to try new things. Find champions to win hearts and minds. Give people the tools and time to learn.

### Put people first

Be mindful of your people, their capacity and changing too much too fast. Invest time to understand preferences and bring them on the journey with you.

# Thank you

pwc.com/jg

© 2024 PricewaterhouseCoopers CI LLP. All rights reserved. Not for further distribution without the permission of PwC. In this document "PwC" refers to the CI member firm, and may sometimes refer to the PwC network. Each member firm is a separate legal entity. Please see for further details.

PwC does not provide any services to clients. PwC is not responsible or liable for the acts or omissions of any of its member firms nor can it control the exercise of their professional judgment or bind them in any way. No member firm is responsible or liable for the acts or omissions of any other member firm nor can it control the exercise of another member firm's professional judgment or bind another member firm or PwC in any way.